



# ORD 2022 Annual Report



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# Abbreviations

1	ORD	Organization for Relief Development
2	UNHCR	United Nations High Commissioner for Refugees
3	UNICEF	United Nations International Children's Emergency Fund
4	NCA	Norwegian Church Aid
5	FAO	Food and Agriculture Organization of the United Nations
6	WFP	World Food Programme
7	UN-OCHA	United Nations Office for the Coordination of Humanitarian Affairs
8	AHF	The Afghanistan Humanitarian Fund
9	IDP	Internally Displaced Persons
10	PSN	Persons with Specific Needs
11	CRI/NFI	Core-Relief Items/Non-Food Items
12	FSAC	Food Security and Agriculture
13	ESNFI	Emergency Shelter and Non-Food Items
14	WSN	Water Supply Network
15	H.C	Host Community
16	Dist.	District
17	M&E	Monitoring and Evaluation

# Introduction

Organization for Relief Development is an Afghan non-governmental, non-political and not-for-profit organization dedicated to the sustainable development of the Afghan communities across 34 provinces of Afghanistan—the development that links the normative concept of sustainability into the lives of Afghan communities. ORD strives to bring off the triumph of SD-Goal-1: End poverty & economic empowerment in all its forms everywhere, SD-Goal-2: End hunger, achieve food security and improved nutrition, and promote sustainable agriculture, SD-Goal 6: Clean water and sanitation, SD-Goal 10: Reduced inequality, and SD-Goal 16: Protection, peace, justice and strong institutions for the Afghans especially displaced communities, refugees, women, youth and other vulnerable segments of the society. Besides, in close harmony and partnership with the United Nations and other multinational organizations, ORD endeavors to provide decent living conditions for the survival and protection of communities exposed to extreme risk during hunger, emergencies, crises and conflicts. Today, we are one of Afghanistan's largest indigenous relief and life-saving operations, working around the country, saving millions of lives.

A specialized team of engineers and development experts registered ORD with the Ministry of Economy in Afghanistan in May 2010, with the aim to rehabilitate the community infrastructure and invest in building local human capacities to enable communities to manage their own lives independently in a sustainable manner. Soon after its establishment, ORD proved its capacity in effectively addressing the needs of people through rehabilitation and humanitarian programs in central, southern Northern and Eastern Afghanistan. Grounded on these feats, ORD expanded its geographical and thematic sprawl into the entire country. ORD is proud of its 12 years of honest and sincere service delivery to the larger Afghan community and exclusively to the war and conflict-affected population. As an integral slice of the country's sustainable development programs, ORD performed 112 projects in the humanitarian and development spheres with a fundamental emphasis on community-driven development, social inclusion and accountability, empowerment, economic self-reliance and fixing social vulnerabilities that affect their lives.

ORD has faith in the principles of local values, rights and local development, and guarantees its persistent presence at the grass-roots level to find out people's problems and bring them forward to address them through mutual partnerships with the communities, authorities and donors.

## **Vision**

A just democratic society with equal access to power and resources, where people live in equality, dignity, and prosperity.

## **Mission**

Empower communities through adapting the principles and strategies of localization, sustainable development, economic self-reliance and social integrity.

## **Values**

Our heartfelt work is underpinned by the following set of core values that help to inform and inspire us to reach our goals of building independent and sustainable communities:

Mutual Respect, Equity & Justice, Care for All, Honesty & Transparency, Self-Respect, and Solidarity with the Poor are our core values.

**Key  
Highlights  
of  
2022**

2,520,147 People got access to safe drinking water



144,988 People got access to Non-Food items and safe Shelters.



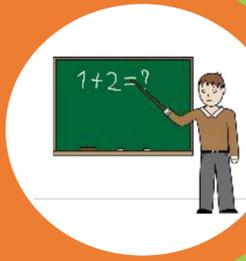
437,932 People got access to improved livelihoods.



Life-skills/Vocational Training provided to 311 beneficiaries.



35,950 School Going Girls and Boys got access to standard and quality education facilities and services .



35,749 People got access to schools, health centers, markets, and cities through infrastructure projects.



21,700 People got access to quality and standard health services.



23,625 People got access to basic power supply/energy.



## Implementation Strategy

ORD implements projects in a right-based approach and during the implementation of the projects, it strictly adhered to the humanitarian & protection principles and standards including “Do No Harm”, Age, Gender and Diversity (AGD) approach, humanity, impartiality, neutrality, independence, confidentiality, protection from Sexual Exploitation and Abuse (PSEA), participatory project cycle management, Accountability to Affected Population, and respecting the donors’ Code of Conduct principles which were mainstreamed in planning, implementation, reporting and evaluation phases. In 2022, projects were implemented in close coordination with all stakeholders including donors, line government departments, and beneficiaries who were involved throughout the implementation phases.

# Inputs

## Resources & Impacts

### Human:

446 Professional Staff (417 Male + 29 Female)

### Financial:

10,898,712.00 US Dollars

### Donors:

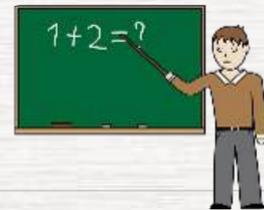
6 Donors including 5 UN Agencies



2,520,147 people have access to adequate safe drinking water.



86,896 families have access to livelihood opportunities.



35,950 students have access to quality & standard education facilities and services.



21,700 people have access to quality & standard health facilities and services.



23,625 people have access to basic power/electricity supply.



144,988 people have access to NFI and safe shelters.



35,749 people have access to schools, health centers, markets, and cities.

# ORD in 2022



**10,898,712.00 US Dollars**



**446 Staff**



**360 Districts in 34 Provinces**



**3,220,091 Beneficiaries**



## Water, Sanitation and Hygiene (WASH)

Lack of safe drinking water, basic toilets and poor hygiene practices are still considered as predominant challenges in the country mostly in remote rural areas where diarrhea and other water-borne diseases threaten the health and lives of many people. ORD has been addressing the issue since its establishment both in urban and rural areas.

In 2022, ORD implemented numerous WASH projects including the construction of Solar Water Wells with Water Tanks, construction & rehabilitation of water supply networks/pipe schemes, Water Wells, Water Reservoirs, construction of latrines, WASH in Schools & Health Centers, Installation of Hand-Washing Stations, provision of hygiene kits along with hygiene & sanitation awareness.

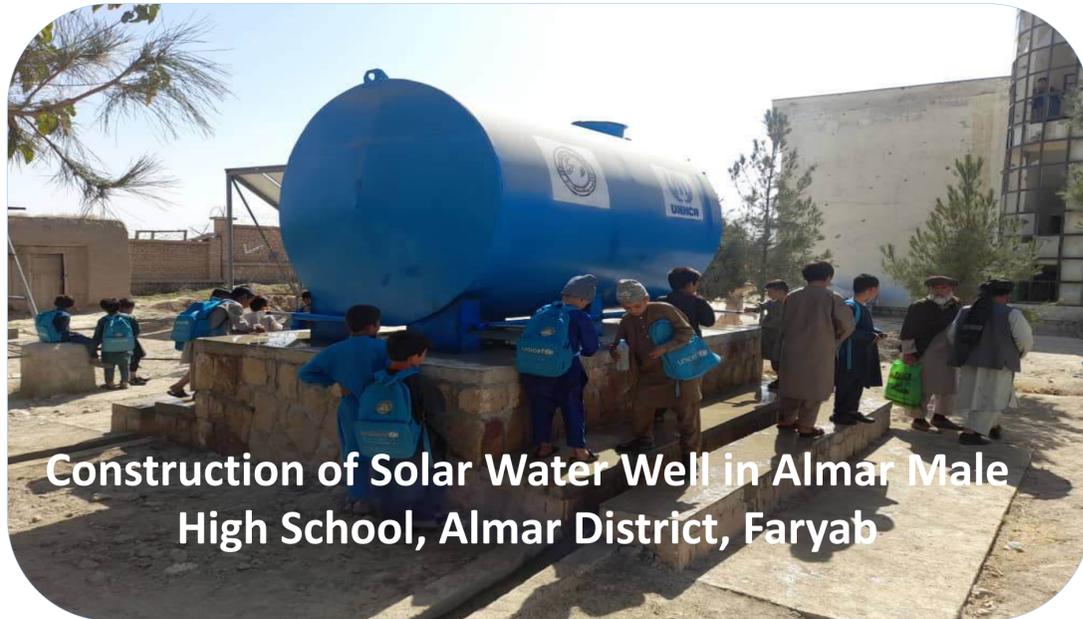
Moreover, ORD conducted the countrywide Third-Party Monitoring (TPM) of UNICEF-funded WASH projects in all 34 provinces of Afghanistan. The implementation of this program has improved beneficiaries' access to adequate safe drinking water and their living and health conditions have been improved.



UNHCR funded WASH Project in Dadsi village, Archi Dist, Kunduz



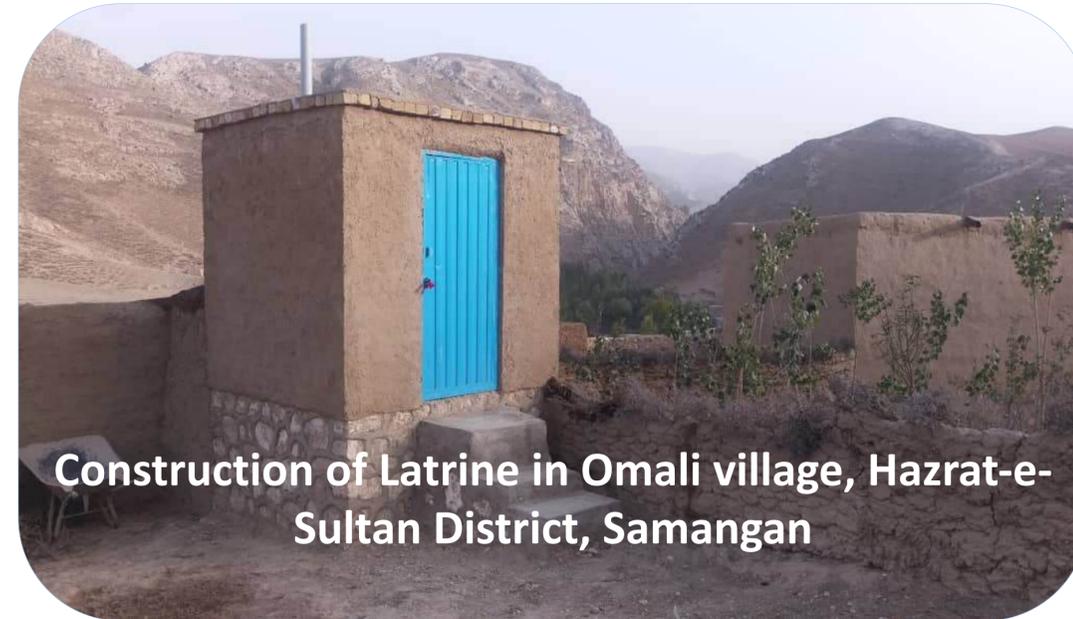
Water Supply Network along with water taps in Abul Mashar High School, Chemtal Dist, Balkh



Construction of Solar Water Well in Almar Male High School, Almar District, Faryab



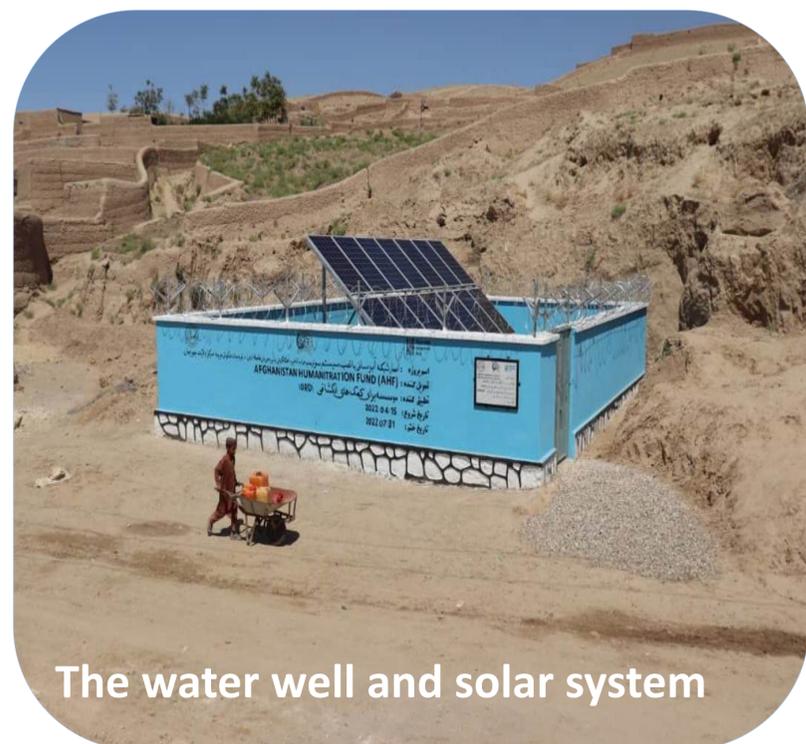
Installation of Hand-Washing Station in Samangan



Construction of Latrine in Omali village, Hazrat-e-Sultan District, Samangan

Project Name	Donor	Budget in USD	Location	Target Group	Beneficiaries						Duration	
					Target Families	# of boys	# of girls	# of men	# of women	Total Beneficiaries	Start Date	End Date
Construction of 44 Solar Water Wells along with Water Tanks	UNHCR	1,051,433.77	North & Northeast	IDP, Returnee, H.C	32788	53893	57391	48070	50341	209696	27-Jun-22	30-Jul-22
Construction of Latrines	UNHCR	91,033.23	Balkh and Samangan	IDP, Returnee, H.C	320	646	686	599	629	2560	20-Jun-22	30-July-22
12 WSN, 15 Water Wells, Hygiene Training & Kits	OCHA/AHF	604,325.29	Jawzjan, Samangan, Paktika	H.C	3956	7481	8587	5261	6371	27700	1-Oct-2021	31-Jul-22
ESNFI - 13 WSN, 11 Water Reservoirs, hygiene training and kits	OCHA/AHF	102,354.36	Jawzjan, Samangan, Paktika	H.C	3698	7369	8663	5263	6373	27668	25-Sep-22	24-Sep-23
WASH in Schools & Health Centers through 4 Pipe Scheme Projects	NCA	58,312.54	Balkh and Samangan	H.C	380	612	638	692	718	2660	1-July-22	31-Dec-22

Improved Access to Potable Water through 4 Pipe Scheme Projects	NCA	61,352.21	Samangan	H.C	492	1013	1054	675	702	3444	1-July-22	31-Dec-22
Sex-segregated Latrines in Schools & Health Centers.	NCA	83,623.08	Balkh and Samangan	H.C	850	1750	1821	1166	1214	5950	1-June-22	31-Dec-22
Hygiene Kits & Installation of 72 Hand-Washing Stations	NCA	305,526.26	Balkh and Samangan	H.C	1845	3808	3963	2538	2642	12950	1-April-22	31-Dec-22
Third Party Monitoring of UNICEF Funded WASH Projects	UNICEF	668,953.00	34 Provinces of Afghanistan	H.C	318217	534604	601431	512329	579155	2227519	1-Jan-22	31-Dec-22
<b>Total</b>	00	<b>3,026,913.74</b>	00	00	<b>362,546</b>	<b>611,176</b>	<b>684,234</b>	<b>576,593</b>	<b>648,145</b>	<b>2,520,147</b>	00	00



The water well and solar system



Elevated water tank in Kokjar village of Aibak



Beneficiary Fetching clean water

UNOCH/AHF funded WASH project (Water Supply Network) improved target communities' access to adequate safe drinking water in Afghan-Tepa Village of Sheberghan City, Jawzjan province



## Access to Safe Drinking Water

School-going girls and boys did not have access to potable water in Almar female and male high schools in Almar district of Faryab province. A total of 1,380 girls and 2,000 boys in both schools used to drink unhealthy and contaminated water. Lack of access to healthy water had caused certain health issues for students leading to shortcomings in academic achievements and poor health.

The implementation of two UNHCR-funded WASH projects inside the schools has improved school-going girls' and boys' access to adequate safe drinking water, hygiene, and sanitation practices. Furthermore, there have been improvements in students' studies, self-confidence and academic achievements.



Almar Female High School, Almar District, Faryab Province



Almar Male High School, Almar District, Faryab Province





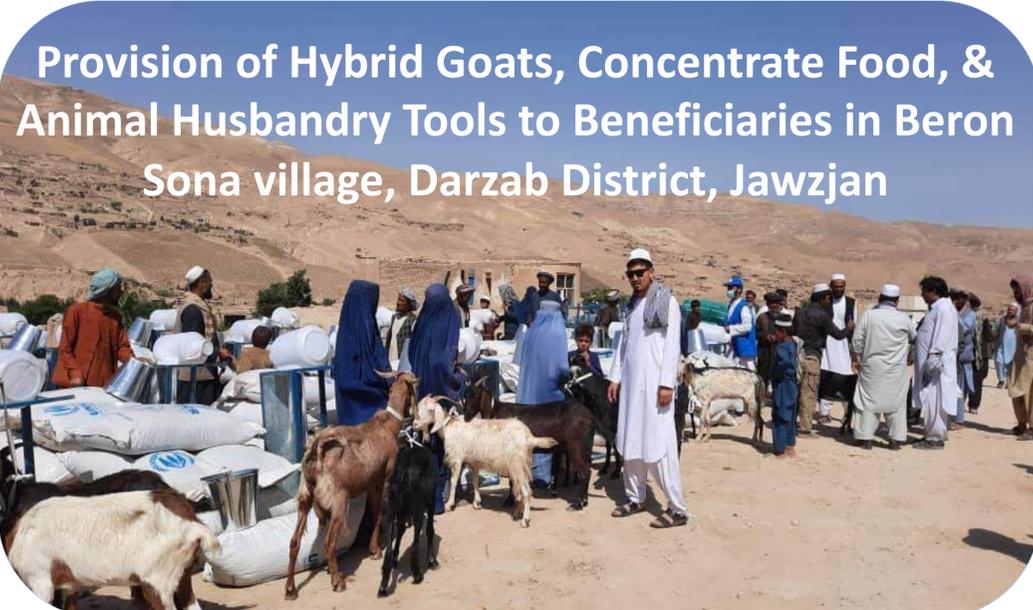
Livelihood

## Livelihood and Food Security

Community empowerment, economic self-reliance, and reduction of social vulnerabilities are core of ORD's objectives where so far it we have outstanding achievements in the food security and livelihood sector.

The economic instabilities following the changing of the regime on 15<sup>th</sup> August 2021, lack of livelihood working opportunities, and food insecurity have increased and doubled the vulnerabilities of vulnerable Afghans in the country. To address the humanitarian livelihoods of people, ORD implemented various livelihood projects based on the needs, priorities and potential capacities of target beneficiaries including Animal Husbandry, Poultry, Cash Grants, Cash for Food, Seasonal supports, Provision of Wheat and Cultivation packages, and Vocational Training along with the provision of required tools & raw materials.

The livelihood projects were funded by UNHCR, UNOCHA/AHF, FAO, and NCA/UNDP which have improved the livelihoods of target beneficiaries.



Project Name	Donor	Budget in USD	Location	Target Group	Beneficiaries						Duration	
					Target Families	# of boys	# of girls	# of men	# of women	Total Beneficiaries	Start Date	End Date
Improving Livelihoods through 14 Animal Husbandry Projects	UNHCR	1,200,980.41	North & Northeast	IDP, Returnee, H.C	1060	2215	2347	2019	2172	8753	21-Jun-22	31-Dec-22
Improving Livelihoods through 25 poultry Projects	UNHCR	726,614.16	North & Northeast	IDP, Returnee, H.C	2790	5062	5427	46622	5030	20179	7-Jun-22	25-Sep-22
Improving' Livelihoods through 2 Bakery Projects	UNHCR	20,772.10	Balkh and Samangan	IDP, Returnee, H.C	100	0	0	50	50	100	20-May-22	20-August-23
Improving Livelihoods through 4 Vocational Training	UNHCR	26,800.69	Northeast Region	IDP, Returnee, H.C	86	0	0	37	21	58	13-June22	31-Dec-22
Short-term Working Opportunities through Cash for Work projects	UNHCR	271,576.01	Balkh and Samangan	IDP, Returnee, H.C	2647	0	0	2647	0	2647	10-May-22	30-June-22

Short-term Working Opportunities through Cash for Work Project	NCA	477,176.22	Balkh and Samangan	H.C	1664	0	0	1664	0	1664	1-June-22	31-Dec-22
Cash Grants to 33 Women-led & Youth-led Micro-Enterprises	NCA	39,804.45	Balkh and Samangan	H.C	33	0	0	6	27	33	10-May-22	20-Nov-22
Food Security & Regenerative Agricultural Inputs & Services	NCA	47,884.35	Balkh and Samangan	H.C	388	799	831	532	554	2716	15-April-22	15-Aug-22
Cash Grants & Training to Ex-Police & Judiciaries for Alternative Livelihoods	NCA	18,224.87	Takhar	H.C	120	0	0	73	47	120	15-Dec-22	15-Feb-23
Economic Empowerment	NCA	159,214.00	Samangan	H.C	313	645	671	429	446	2191	1-Jan-22	31-Dec-22
FSAC – Emergency Cash for Food Assistance	NCA	341,254.00	Khost & Daikundi	IDP and H.C	3375	5434	6379	5906	5906	23625	29-Nov-21	30-May-22
FSAC – Unconditional Seasonal Support through Provision of Food items	WFP	575,923.00	Paktika	H.C	21000	762	793	508	528	2591	1-Nov-22	30-Jun-23
FSAC – Food Security through Emergency Fertilizers & Wheat Production Assistance	FAO	47,877.00	Bamyan & Paktika	H.C	4878	10040	10449	6692	6965	34146	2-May-22	5-May-22
FSAC - Provision of Animal Concentrated Feed to 4000 Households	FAO	43,251.64	Paktika	H.C	4000	8232	8568	5488	5712	28000	20-Oct-21	15-March-22

FSAC – Provision of Wheat Package to Safeguard Food & Nutrition Security	FAO	42,949.00	Nangarhar	H.C	3000	6174	6426	4116	4284	21000	9-Sep-21	15-March-22
FSAC – Sustaining Essential Service Delivery through Provision of Wheat Package	FAO	204,215.58	Kunduz, Faryab, Paktika, Farah	H.C	30000	61740	64260	41160	42840	210000	1-Jul-22	30-Jun-23
FSAC – Emergency Food Security through Provision of Wheat Cultivation Package	FAO	61,246.25	Zabul	H.C	2967	6107	6356	4070	4236	20769	25-Oct-22	<b>20-Oct-23</b>
FSAC – Cash for Food Assistance & Agriculture Support	OCAH/AHF	409,216.63	Faryab, Takhar, Bamyan	IDP, & H.C	5016	9481	10884	6671	8076	35112	20-Oct-21	19-Oct-22
FSAC – Livestock Protection Package & Vegetable Kit Assistance	OCHA/AHF	467,140.57	Daykundi	H.C	2430	4593	5273	3232	3912	17010	1-Apr-22	30-Sep-22
FSAC – Cash for Food Assistance to Insecure Families	OCHA/AHF	102,006.17	Kunduz, Faryab, Paktika, Farah	H.C	1031	1950	2241	1370	1657	7218	Sep - 22	April - 23
<b>Total</b>	00	<b>5,284,127.10</b>	00	00	<b>86,898</b>	123,234	130,905	133,292	92,463	437,932	00	00

Animal Husbandry, Poultry, Bakery, Motorbike Repairing, Tailoring, and Carpentry Have become Stable sources of income for beneficiaries that have enabled them to provide the basic needs of their families on their own.



**Bakery**



**Poultry**



**Poultry**



**Motorbike  
Repair**



**Carpentry**



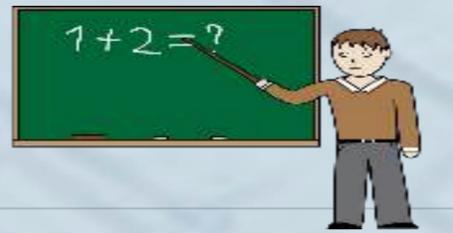
**Tailoring**



**Animal  
Husbandry**



**Bakery**



## Education

Despite certain limitations in the education sector, ORD took noteworthy steps toward further promoting education in the country. Armed conflicts before 15<sup>th</sup> August 2021 had either damaged or destroyed numerous education facilities including schools in remote areas where students could not focus and concentrate on their studies since signs and marks of war were visible everywhere, where students did not have peace of mind which was causing shortfalls in academic achievements, school discouragement, dropout of school-going boys and girls, losing interest in education and their deprivation of education. Besides, the lack of electricity in schools especially in hard-to-reach areas has been another issue where computers and other electric devices were provided by donors, but students could not benefit from them due to the lack of electricity.

ORD, rehabilitated and repaired 3 schools in Baghlan and Kunduz provinces where the projects have improved girls' and boys access to standard education facilities, the signs and marks of wars have been removed from the school buildings and girls and boys continue their studies with peace of minds with no more distractions and hopelessness from such signs. A total of 8 schools were equipped with electricity through the installation of solar-powered lightening systems in hard-to-reach areas of Balkh and Samangan provinces enabling students to learn and utilize the computers and charge other electric devices. The projects were funded by UNHCR and NCA that have improved school-going girls and boys access to quality and standard education facilities and services.

Qazi Farooq-e-Shahid, Arzankar Village,  
Chaharbolak Dist., Balkh



Qazi Farooq-e-Shahid, Arzankar Village,  
Chaharbolak Dist., Balkh



Qazi Farooq-e-Shahid, Arzankar Village,  
Chaharbolak Dist., Balkh



Archi Female High School,  
Archi Dist., Kunduz



Project Name	Donor	Budget in USD	Location	Target Group	Beneficiaries						Duration	
					Target Families	# of boys	# of girls	# of men	# of women	Total Beneficiaries	Start Date	End Date
Rehabilitation & Repairing of Cheshma Sher High School	UNHCR	111,804.94	Cheshma Sher High School Baghlan	IDP, Returnee, H.C	834	690	144	0	0	834	13-Sep-22	31-Dec-22
Rehabilitation and Repairing of Abu Mohammad High School	UNHCR	128,088.64	Baghlan-e-Markazi, Baghlan	IDP, Returnee, H.C	1200	1200	0	0	0	1200	13-Sep-22	25-Sep-22
Rehabilitation and Repairing of Archi High School..	UNHCR	147,965.98	Archi District, Kunduz	IDP, Returnee H.C	1737	7481	8587	5261	6371	27700	1-Oct-22	31-Jul-22
Equipment of 4 Schools with Solar Powered Lightening Systems	NCA/ UNDP	12,438.24	Charbolak & Chimtal Dist., Balkh	H.C	376	774	806	516	536	2632	1-June-22	31-Dec-22
Equipment of 4 Schools with Solar Powered Lightening Systems	NCA/ UNDP	21,044.35	Dara-e-Sof Bala & Payed Dist., Samangan	H.C	512	1055	1097	702	731	3584	1-June-22	31-Dec-22
<b>Total</b>	00	421,342.15	00	00	<b>4,659</b>	<b>11,200</b>	<b>10,634</b>	<b>6,479</b>	<b>7,638</b>	<b>35,950</b>	00	00



## Health

In 2022, ORD had a remarkable contribution to the health sector based on the priorities of its beneficiaries to ensure target persons of concern have access to quality and standard health services and facilities. The public health centers in hard-to-reach areas are the only health service-providing centers, but due to security issues and remoteness, many of these centers were not equipped with electricity which is quite vital for any health center.

A total of 12 health centers were equipped with electricity through the installation of solar-powered lightening systems in Dara-e-Sof Bala, Dar-e-Sof Payen, Chemtal, Charbolak, and Sholgara districts of Samangan and Balkh provinces.

The project was funded by NCA/UNDP which has enabled the health centers to provide quality health services, conduct medical tests, store vaccinations, and certain medicines.



Ahmad Abad Health Clinic Center, Sholgara District, Balkh Province



Ahmad Abad Health Clinic Center, Sholgara District, Balkh Province



Ahmad Abad Health Clinic Center, Sholgara District, Balkh Province

Project Name	Donor	Budget in USD	Location	Target Group	Beneficiaries						Duration	
					Target Families	# of boys	# of girls	# of men	# of women	Total Beneficiaries	Start Date	End Date
Equipment of 6 Health Centers with Electricity through Installation of Solar-Powered Lightening Systems in Hard-to-Reach Areas	NCA/ UNDP	19,254.34	Charbolak Chimtal, & Sholgarah Districts of Balkh province	H.C	1550	3191	3321	2126	2213	10850	1-June-22	31-Dec-22
Equipment of 6 Health Centers with Electricity through Installation of Solar-Powered Lightening Systems in Hard-to-Reach Areas	NCA/ UNDP	13,665.09	Dara-e-Sof Bala & Dara-e-Sof Payen Districts of Samangan	H.C	1550	3191	3321	2126	2213	10850	1-June-22	31-Dec-22
<b>Total</b>		<b>32,919.43</b>			<b>3,100</b>	<b>6,382</b>	<b>6,642</b>	<b>4,252</b>	<b>4,426</b>	<b>21,700</b>		



# Energy

ORD had a significant contribution in the energy sector in 2022, where unemployment, poverty, and lack of resources coupled with lack of access to basic electricity/power had increased vulnerabilities of persons of concern. Many IDP, returnee, and host community families residing in informal settlements, remote areas, and in their places of origin following their return, neither had access to power/electricity nor financially they were able to provide other sources of electricity or lighting which had increased their vulnerabilities.

To improve persons of concerns' access to the basic power supply and reduce their vulnerabilities, solar panel packages were distributed to 3,885 families in 8 provinces of the North and the Northeast regions where solar panels/solar systems were installed at beneficiaries' houses and required practical training on how to use the solar system and how to properly maintain the system, was provided to beneficiaries as well.



Project Name	Donor	Budget in USD	Location	Target Group	Beneficiaries						Duration	
					Target Families	# of boys	# of girls	# of men	# of women	Total Beneficiaries	Start Date	End Date
Distribution and Installation of Solar Panels	UNHCR	114,192.55	North and Northeast Regions	IDP, Returnee, H.C	3375	5449	5906	5891	6379	23625	12-Sep-22	31-Dec-22
<b>Total</b>		114,192.55			<b>3,375</b>	<b>5,449</b>	<b>5,906</b>	<b>5,891</b>	<b>6,379</b>	<b>23,625</b>		



NFI

## Emergency Shelter and Non-Food Items

Since its establishment, ORD has been involved in providing humanitarian shelter and NFI needs of the most vulnerable and affected population of the country. In 2022, the target beneficiaries were not capable of constructing and repairing/rehabilitation of their shelters since poverty, lack of working opportunities, economic downturn & instabilities were the prevailing challenges where the prime focus of beneficiaries was on providing enough food. Besides, NFI was still one of the dire needs of conflict-induced Afghans in 2022.

ORD distributed UNHCR's Core-Relief Items (CRI)/Non-Food Items (NFI) to conflict-induced IDP and returned IDP families in 9 provinces of the North and the Northeast regions. Overall, 15,089 Core Relief Items (CRI), 3,783 tents/emergency shelters, and 9,330 UNIQLO clothes' packages were provided to persons of concern.

ORD assisted 137 households affected by natural disasters and conflicts through cash for transitional shelters (80 two-rooms & 57 one-rooms). The project was funded by UNOCHA/AHF.



NFI, Tents, and Winter Clothes Distribution in Maymana City, Faryab Province



Distribution of NFI and UNIQLO Clothes, Mazar-e-Sharif, Balkh



Distribution of NFI in Fayzabad City, Badakhshan



Distribution of NFI, Kohistanat District, Sar-i-Pul

Project Name	Donor	Budget in USD	Location	Target Group	Beneficiaries						Duration	
					Target Families	# of boys	# of girls	# of men	# of women	Total Beneficiaries	Start Date	End Date
Provision of NFI Packages, Tents and UNIQLO Clothes	UNHCR	N/A	North & Northeast	IDP, Returnee, H.C	15,089	27462	26406	23237	28518	105623	1-Jan-22	31-Dec-22
ES-NFI – Timely Provision of Winter Clothes through Winterization Program	CAI	148,521.00	Takhar	IDP, and H.C	344	708	737	472	491	2408	10-Dec-21	5-Jan-22
ES-NFI–Transitional Shelter & Shelter Repair Assistance to Flood Affected HH	UN-OCHA/AHF	320,412.45	Farah Province	H.C	137	777	894	546	660	2877	18-May-22	17-Feb-23
ES-NFI – Provision of Standard NFI Kits	UN-OCHA/AHF	329,516.37	Kunduz and Takhar	IDP	2804	5300	6084	3729	4515	19628	1-Nov-21	30-Apr-22
ES-NFI - Shelter construction & Repair, and Provision of Winter Clothes	UN-OCHA/AHF	161,253.17	Khost Province	H.C	437	827	949	582	708	3062	29-Sep-22	15-Jun-23

ES-NFI – Transitional Shelter & Shelter Repair Assistance to Natural Disaster Affected HH	UN-OCHA/AHF	181,050.16	Sar-i-Pul Province	H.C	62	1170	1345	822	996	4333	18-May-22	17-Feb-23
ES-NFI – Transitional Shelter & Shelter Repair Assistance to Natural Disaster Affected HH	UN-OCHA/AHF	237,425.36	Sar-i-Pul and Samangan	H.C	67	1907	2190	1340	1620	7057	20-Aug-22	31-May-23
<b>Total</b>		<b>1,378,178.51</b>			<b>18,940</b>	<b>38,151</b>	<b>38,605</b>	<b>30,728</b>	<b>37,508</b>	<b>144,988</b>		



## Infrastructure

ORD's intervention in the infrastructure sector was noteworthy in 2022.

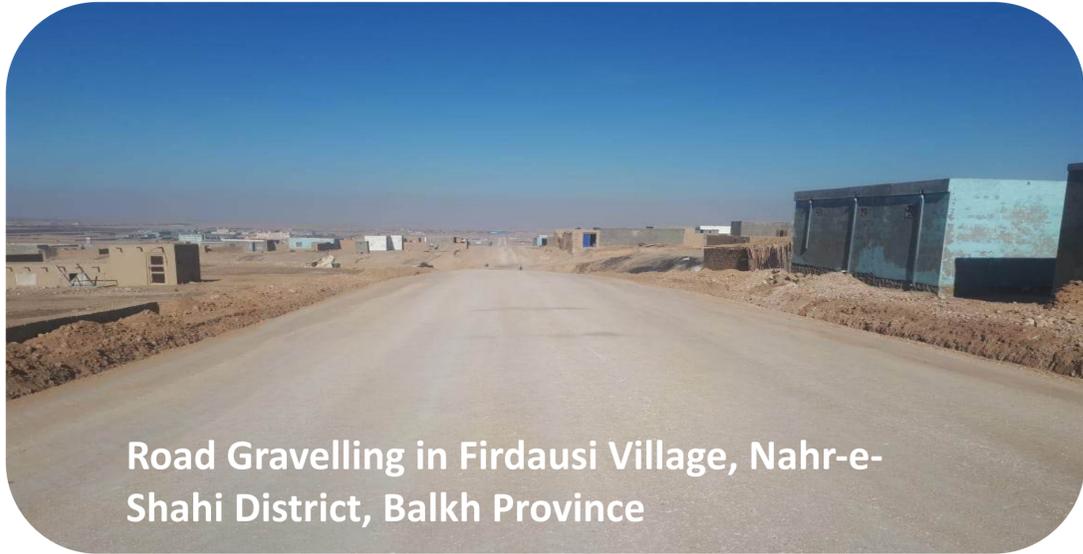
IDPs, refugee returnees, and host communities were facing various difficulties due to the bad road conditions and lack of culverts in IDP and returnee settlement areas and townships.

ORD constructed 2 bridges, and 5 roads with an overall length of 21.35 Km along with 76 culverts in Jawzjan, Balkh, Kunduz, and Takhar provinces.

The projects were funded by UNHCR which have improved beneficiaries' access to schools, health centers, markets, and cities.



**Construction of the Bridge in Zaka-e-Afghania Area of Sar-i-Pul City Connected 32 Villages to the City**



Road Gravelling in Firdausi Village, Nahr-e-Shahi District, Balkh Province



Construction of Culvert in Haji Muhibullah Village, Archi District, Kunduz Province



Road Gravelling in Hazar Bagh Cluster Villages, Khowaja Ghar District, Takhar Province

Project Name	Donor	Budget in USD	Location	Beneficiaries						Duration	
				Target Group	# of boys	#3 of girls	# of men	# of women	Total Beneficiaries	Start Date	End Date
Construction of 7 Km Road and 11 Culverts	UNHCR	129,388.83	Archi District, Kunduz Province	IDP, Returnee & Host Community	1255	1304	1157	1205	4921	9-June-22	15-Dec-22
Construction of 3.6 Km Road and 5 Culverts	UNHCR	103,464.87	Khowaja Ghar District, Takhar	IDP, Returnee & Host Community	1827	1978	1684	1826	7315	9-June-22	15-Dec-22
Construction of 1.63 Km Road, 1 Bridge, & 20 Culverts.	UNHCR	163,000.69	Firdausi, Nahr-e-Shahi District, Balkh	IDP, Returnee & Host Community	908	947	840	875	3570	13-Sep-22	15-Dec-22
Construction of 5.82 Km Road and 25 Pipe Culverts	UNHCR	61,731.04	Omidi Farda, Nahr-e-Shahi District, Balkh	IDP, Returnee & Host Community	287	305	266	283	1141	13-Sep-22	15-Dec-22
Construction of 3.3 Km Road and 15 Pipe Culverts	UNHCR	92,859.58	Noor Abad, Aqcha, Jawzjan	IDP and Refugee Returnee	1087	1134	1004	1045	4270	13-Sep-22	15-Dec-22
Construction of Bride with the Length of 13.3 m2	UNHCR	42,497.25	Zaka-e-Afghania, Sar-i-Pul	IDP and Refugee Returnee	3703	3855	3415	3559	14532	13-Sep-22	31-Dec-22
<b>Total</b>		<b>592,942.26</b>			<b>9,067</b>	<b>9,523</b>	<b>8,366</b>	<b>8,793</b>	<b>35,749</b>		

## Persons with Specific Needs (PSN)

### **PSN (Persons with Specific Needs)**

Any person in need of specific protection due to his/her specific social, physical, mental, and psychological conditions is called PSN.

Characteristics of a PSN:

- No family support
- No community support
- Not able to help himself/herself
- Physical suffering
- Psychological trauma

Persons with Specific Needs (PSN) is a UNHCR-funded program and ORD implements it from 2018 to 2022 throughout the North and the Northeast regions.

In 2022, 3,797 PSN cases were assessed in both regions where 3,235 cases were identified as PSN. The identified PSN individuals were either assisted through referrals to PSN network members (Specialized Service Providers) or with unconditional protection cash assistance.

## Third-Party Monitoring

ORD has a separate department for Third-Party Monitoring where a **pool** of expertise including professional technical engineers have been involved in conducting the Third-Party Monitoring of UNICEF's funded WASH projects since 2020.

The geographic coverage of the monitoring was in 9 provinces of the North and the Northeast regions during the years 2020 and 2021, however, from January 2022, the Third-Party Monitoring activities have been extended to all 34 provinces of Afghanistan.

Projected activities under the partnership agreement between ORD and UNICEF encompass both hard components such as quality control and monitoring of WASH-related construction projects; and soft components including the distribution of hygiene kits & provision of hygiene and sanitation awareness training sessions to target beneficiaries.



ORD Engineer (Eng. Wazir Mohammad Olfat) Conducting Monitoring of the Projected Construction of the Water Supply Network Project in Baido Village, Dawlat Abad District, Balkh Province

# Monitoring and Evaluation

ORD has a professional M&E team in its Monitoring and Evaluation Department to ensure:

- Systematic Management of ORD
- Effective Allocation of Resources
- Improved Performance of Projects
- Transparency and Accountability
- Supervising ORD complain mechanism
- Learning, Informed and Data-driven Decision Making

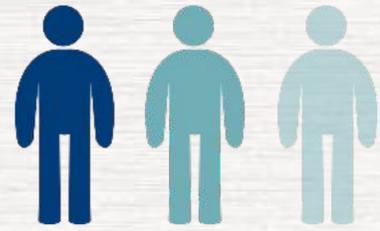
ORD M&E department conduct monitoring in three layers: a) at project layer, b) at HQ layer, and c) at regional offices layer. The department had an outstanding role in the successful implementation of projects in 2022, and is in direct contact with ORD board.



Post Distribution Monitoring Process, Saighan District, Bamyan Province



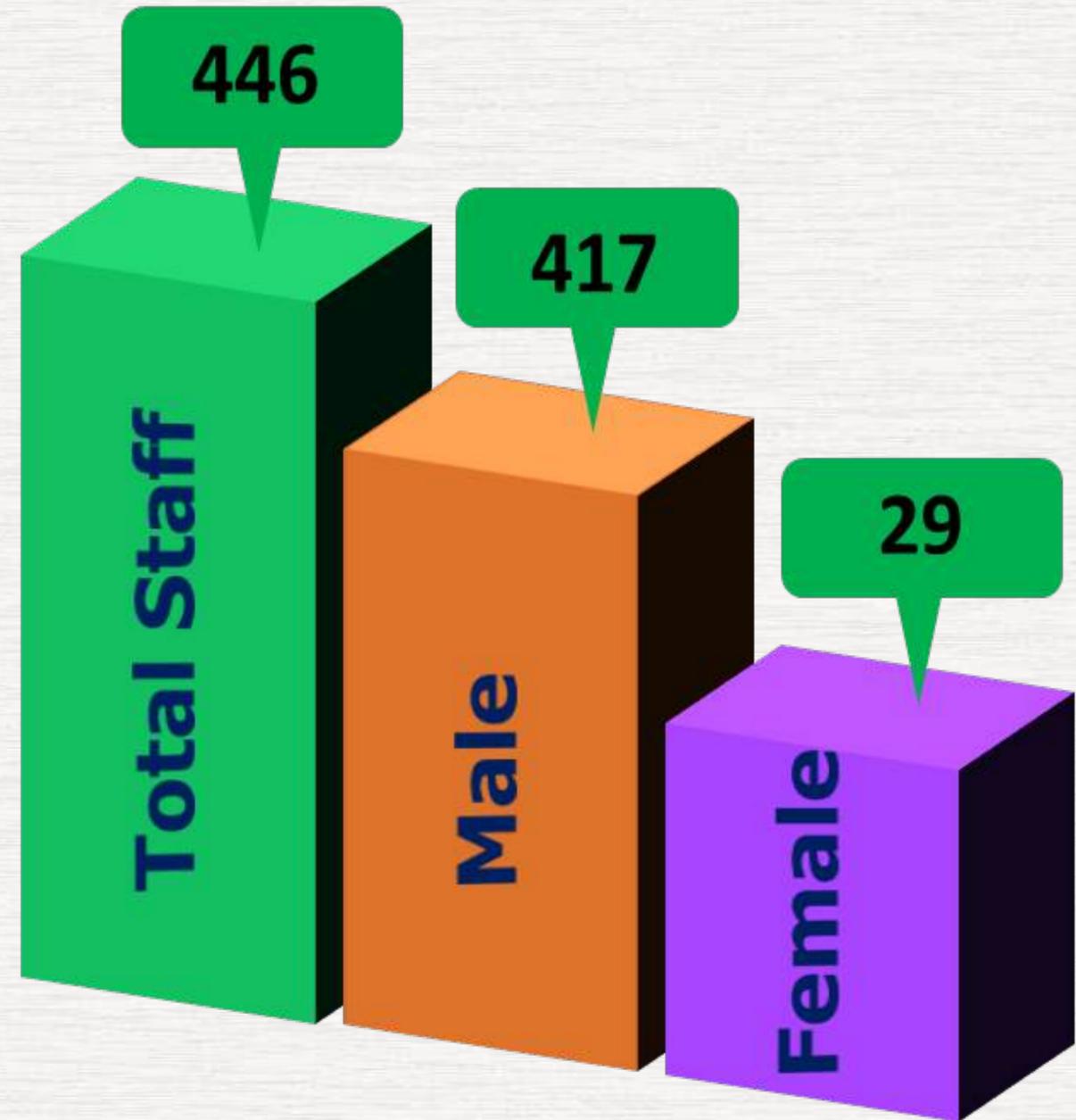
Field Monitoring Visit, Khair Abad Village, Sar-i-Pul



## Human Resource

ORD has a professional human resource unit committed to recruiting potential staff based on professionalism, equality, and transparency while respecting diversity where equal development opportunities are provided to staff, both male and female . ORD's Human Resource policy ensures uninterrupted services, smooth running of projected activities and active participation of staff to achieve both the organizational goals while fulfilling the donors' requirements through successful implementation of projects within the assigned time frame, and budget.

In 2022, ORD had a total of **446** staff consisting of **417** male and **29** female staff throughout the country. During the year, ORD provided comprehensive capacity-building training to its staff.



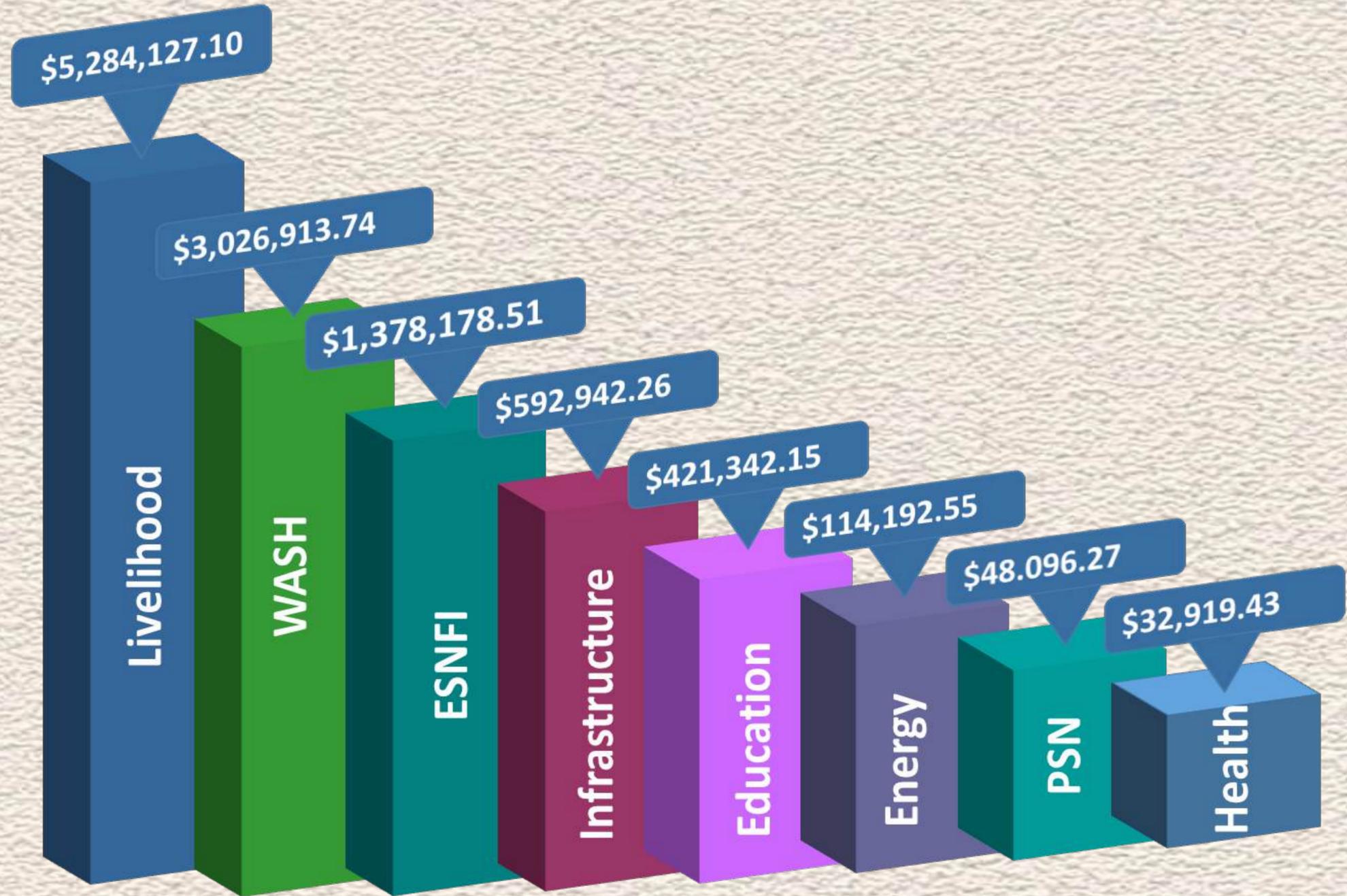


## Financial Overview

In 2022, the finance department of ORD successfully managed the utilization of

**\$ 10,604,585.00**

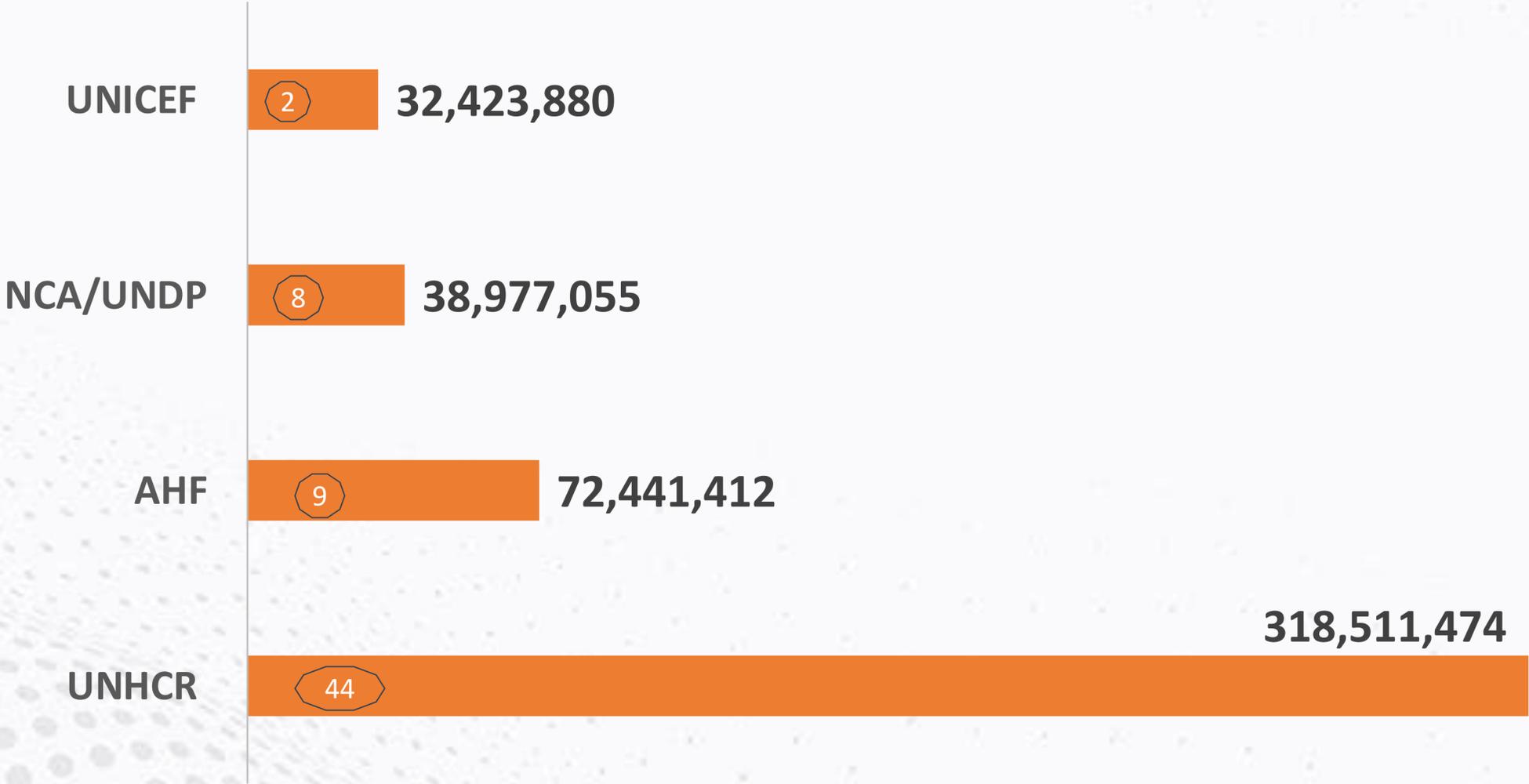
in 8 different sectors.



# ORD Procurement Scope in 2022

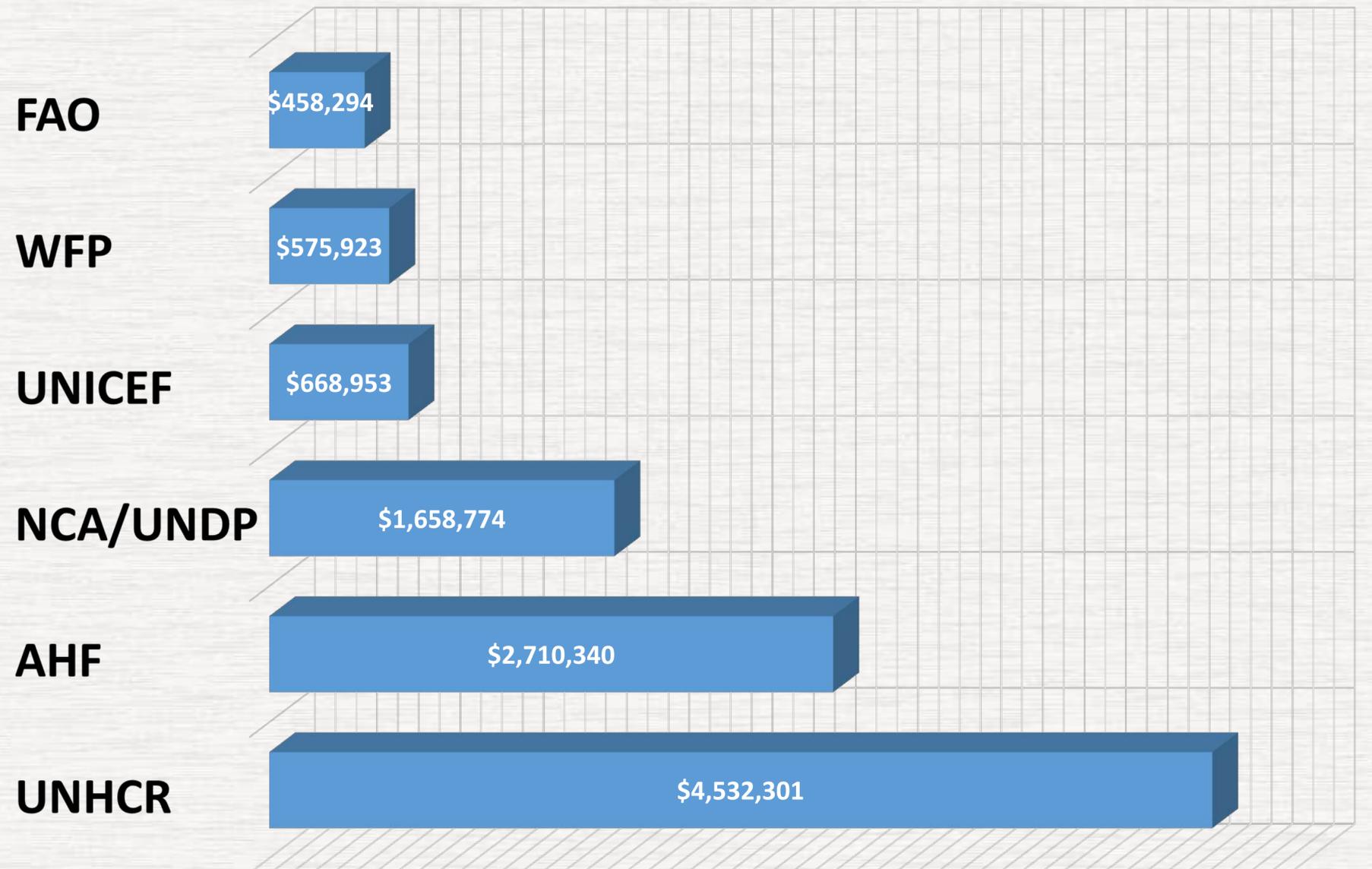
*ORD procurement system is formally prequalified by UNHCR till the end of 2025.*

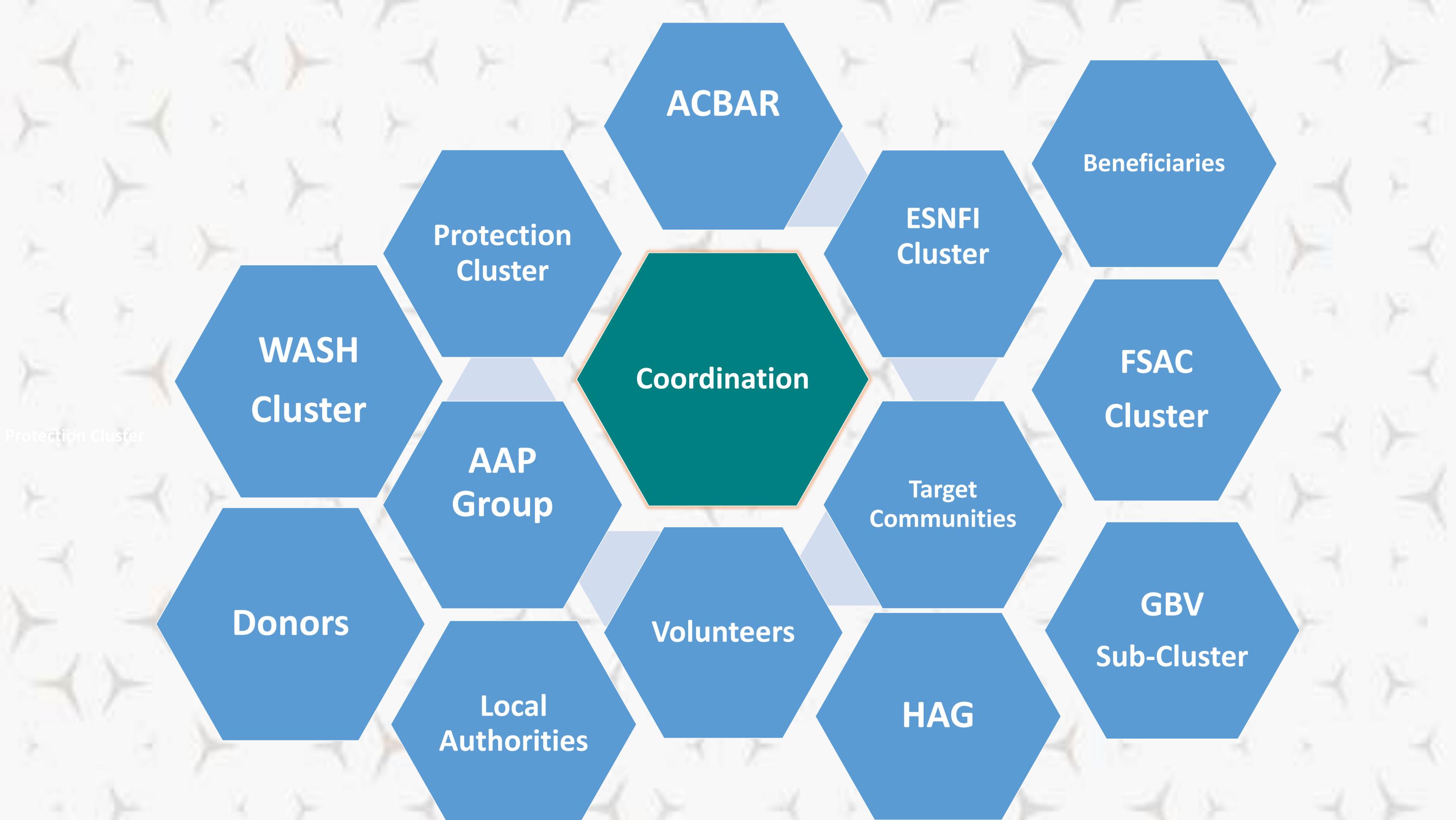
**63 CONTRACTS (462.4 M AFN)**



# Donors

Taking the opportunity, ORD board and Senior Management Team would like to present their heartfelt thanks to the donors who make it possible to save thousands of innocent lives in 2022. ORD successfully implemented all projects outlined in this report with the generous support of the following donors:





**ACBAR**

**Beneficiaries**

**Protection  
Cluster**

**ESNFI  
Cluster**

**WASH  
Cluster**

**Coordination**

**FSAC  
Cluster**

**AAP  
Group**

**Target  
Communities**

**Donors**

**Volunteers**

**GBV  
Sub-Cluster**

**Local  
Authorities**

**HAG**